

**Institute #6 Objectives:**

1. Consider implications for institutional policy, procedures, and processes in implementing guided pathways
2. Discuss role of stakeholders in codifying and sustaining institutional implementation of guided pathways
3. Consider opportunities for practitioners to influence state policy discussions around student success, affordability, and pathways reforms
4. Explore roles of state systems and associations in spurring and managing change
5. Reflect on college progress and achievements over the course of the Pathways Institute series; plan for next steps in implementation of pathways at scale

**Thursday, June 27, 2019**

**Tompkins Cortland Community College, 170 North St, Dryden, NY 13053**

12:00 - 3:00 pm      Executive Leadership Session (includes lunch)  
Chief Academic Officers and Chief Student Services Officers  
Dr. Michael Baston, President, Rockland Community College  
Dr. Jesse Coraggio, President, EdPros Consulting Group  
***Sprol 204***

3:30 – 5:00 pm      **SUNY-wide Keynote**  
**Setting the Conditions for Success: Lessons from a Decade of Policy Reform**  
Michael Collins, Vice President, Jobs for the Future  
***Forum***

*Session Description:* Since the early 2000's, JFF has been the policy lead for nationally recognized college completion initiatives such as *Achieving the Dream*, the *Developmental Education Initiative*, *Completion by Design*, and the *Student Success Center Network*. Along the way, we have learned lessons that inform new pathways friendly policy indicators we have developed titled *Smart Postsecondary Policies that Work for Students and the Economy*. In this keynote address, JFF's Michael Collins will share the organization's journey to the new indicators and share the rationale to accelerate pathways reform.

*Related Institute Goals: 2*

# Institute #6 Agenda: Institute Capstone

Participant Agenda

**Friday, June 28, 2019**

**Coltivare, 235 S Cayuga St, Ithaca, NY 14850**

8:30 – 9:00 am      **Institute Check-in & Breakfast**  
*Just Outside Ballroom*

9:00 – 9:15 am      **Welcome**  
Dr. Orinthia T. Montague, President, Tompkins Cortland Community College  
Johanna Duncan-Poitier, Sr. Vice Chancellor, Community Colleges and the  
Education Pipeline, SUNY

**Ballroom**

*Goals for this session...*

- *Welcome participants to TC3, Coltivare, and Institute #6*
- *Provide SUNY updates and context*

Related Institute Objective: 5

9:15 – 10:45 am      **Opening Keynote**  
**Pathways Friendly Policies: How Practitioners Can Engage and Guide the Policy Conversation**

Michael Collins, Vice President, Jobs for the Future  
Ashley Bliss Lima, Senior Program Manager, Jobs for the Future

**Ballroom**

*Session Description: As college teams continue to implement Guided Pathways on their campuses, they should understand how system and state policy may accelerate or impede their reform efforts. They should also consider opportunities to guide the direction of policy priorities for the betterment of their students, communities, and colleges. In this session, Jobs for the Future will describe its vision for practitioner-informed policy and present its 15-point state policy agenda, which offers a roadmap for increasing the number of college graduates with high-value skills and credentials. Then, JFF will dig into the state of system and state policy in New York and assist college teams in identifying common priorities and determining how they can guide the policy landscape to accelerate pathways reform.*

Related Institute Objectives: 2

10:45 – 11:00 am      **Break**

11:00 – 12:00 pm

## Concurrent Sessions

### **Session A: Breaking Down Silos to Build Better Pathways**

Dr. Carol Ross, Vice President for Student Affairs and Chief Diversity Officer,  
SUNY Broome Community College

Anastasia L. Urtz, Interim Provost and Senior Vice President,  
Onondaga Community College

Dr. Paul Reifenhiser, Provost and Vice President of Academic Affairs, Tompkins  
Cortland Community College

### **Ballroom**

Moderator: Wendy Beesley, Assistant Dean for Student Success, Ulster County  
Community College

*Session Description: Historically, higher education institutions were created and operated in silos. Everyone had an expertise that translated into an important role within the institution. From the subject matter expert who imparted knowledge to students to the expert on student emotions who helped students maintain focus on their studies to expert accountant who made sure the institution remained solvent, individuals had a role and over the years lanes were rarely changed. Humans and organizations have become more complex, requiring an evolution of thought about how institutions help students realize their potential. Today's successful higher education institutions have embraced the notion that collective thought, collaboration and creativity is more effective than maintaining vaults of information, only to be shared when necessary. Today's panel will discuss the challenge of breaking down silos, strategies for building knowledge and confidence across the organization, and why it is important to the overall health of our campuses and the Pathways movement.*

Related Institute Objectives: 1, 5

### **Session B: State of the State and SUNY– Policies, Procedures, and Guidelines**

Johanna Duncan-Poitier, Sr. Vice Chancellor, Community Colleges and the  
Education Pipeline, SUNY

Dr. Deborah Moeckel, Assistant Provost for Community Colleges and  
Assessment, SUNY

### **Amphitheater**

Moderator: Jennifer Miller, Director of Community College Support and  
Executive Director, New York State JFF Student Success Center, Office of  
Community Colleges and Office of the Education Pipeline, SUNY

## Institute #6 Agenda: Institute Capstone

Participant Agenda

*Session Description: This session will explore both state and local policies, procedures, and guidelines that impact colleges ability to implement pathways for all students. Attendees are encouraged to bring with them examples of local policy updates to share and several SUNY representatives will be attending to discuss SUNY-related policies.*

Related Institute Objectives: 3, 4

### **Session C: Sustaining Momentum through Institutional Policy and Shared Governance**

Dr. Barbara P. Lovenheim, Board of Trustee Chair, Monroe Community College  
Dr. Aaron Fried, Assistant Professor and Curriculum Committee Chair, Mohawk Valley Community College

Dr. Melanie Rie, Assistant Professor of Science, Co-Chair Department of Science, President of Faculty Senate, Rockland Community College

Chad Miller, Student Trustee, Tompkins Cortland Community College

#### ***Wine Cellar***

Moderator: Dr. Andrea C. Wade, Provost & VP, Academic Services, Monroe Community College

*Session Description: This panel discussion will first look back at the means by which campuses have leveraged Shared Governance to engage stakeholders in the work of implementing Guided Pathways. Panelists will describe examples of how Guided Pathway implementation has informed changes in structures, policies, procedures, and processes on their campuses. Finally, panelists will share insights in how to sustain momentum, a sense of urgency, and a focus on equity over the long period of transformation.*

*Session Objectives:*

- *Discuss strategies for involving relevant stakeholders in Guided Pathways implementation through shared governance structures and processes, including trustees, administrators, faculty, staff, students, and others.*
- *Give examples of cultural, organizational, procedural, and policy changes that can assist institutions in implementing and sustaining the guided pathways model.*

Related Institute Objectives: 1, 2, 5

12:00 – 12:15 pm

**Break and Start of Lunch Buffet  
Just outside Ballroom**

# Institute #6 Agenda: Institute Capstone

Participant Agenda

- 12:15 - 1:00 pm      **Lunch and Presentation**  
Reflecting and Celebrating  
**Ballroom**
- 1:00 – 2:30 pm      **College Team Strategy Session**  
**Ballroom, Restaurant, and Student Lounge**  
**(See College Team Strategy Session at a Glance)**  
*Team goals for this session...*
  - *Initiate Short-term Action Plan Parts I and II*
  - *Finalize team report-out for closing session*Related Institute Objectives: 1, 2, 5
- 2:30 – 2:45 pm      **Break**
- 2:45 - 3:00 pm      **Alumni Connections**  
Kimberley Collins, Associate Vice President, Academic Services, Monroe Community College  
  
Session Description: Presenter will discuss our growing network of expertise and opportunities for continuing guided pathways work, both online and face-to-face, with cohort support.  
**Ballroom**
- 3:00 – 3:45 pm      **College Team Reports**  
Session Description: College Teams will highlight their progress on implementation and implications for sustainability.  
**Ballroom**
- 3:45 – 4:00 pm      **Closing**  
Kimberley Collins, Associate Vice President, Academic Services, Monroe Community College  
Paul Reifenheiser, Provost and Vice President of Academic Affairs, Tompkins Cortland Community College  
Johanna Duncan-Poitier, Sr. Vice Chancellor, Community Colleges and the Education Pipeline, SUNY  
**Ballroom**